

AI Capability Readiness Checklist

Use the checklist below to identify which capability level best reflects your current AI maturity, and where your next focus should be.

Level 1: Foundational

- ☐ Most key workflows (e.g., claims, underwriting) are still manual or spreadsheet-based
- ☐ Core data sources are siloed and difficult to access
- ☐ There's no clear data governance or model risk framework
- ☐ No formal AI strategy; only ad hoc exploration
- ☐ AI or automation pilots haven't moved beyond isolated experiments
- ☐ No agreed-upon metrics for measuring AI effectiveness or ROI

Tip: Focus on building foundations: clean data, integration points, and clear governance.

Level 2: Emerging

- ☐ Some workflows include RPA or ML tools (e.g., document ingestion, fraud scoring)
- ☐ Business units are piloting AI solutions independently
- ☐ Some success with pilots; but scaling remains a challenge
- ☐ Limited AI skills within the broader workforce
- ☐ Key stakeholders (risk, compliance, IT) aren't yet aligned on AI adoption
- ☐ Model performance is assessed, but not continuously monitored

Tip: Prioritise cross-functional alignment and begin defining enterprise-wide AI guidelines.

Level 3: Operational

- ☐ AI is embedded in production workflows (e.g., underwriting, triage, claims validation)
- ☐ There are escalation paths and human-in-the-loop protocols in place
- ☐ Stakeholders have visibility into model decisions and confidence levels
- ☐ Data pipelines are reliable and version-controlled
- ☐ AI projects have clear owners and success metrics
- ☐ There's a centralised AI or data science capability supporting multiple functions

Tip: Focus on scale, resilience, and continuous improvement.

Level 4: Scaled

- ☐ AI is integrated across multiple decision points and functions
- ☐ A dedicated AI governance framework is in place and regularly reviewed
- ☐ Performance and fairness metrics are continuously tracked and audited
- ☐ Business users trust and understand AI recommendations
- ☐ There is an established change management and training process for AI adoption
- ☐ AI is part of the organisation's strategic roadmap not just tech delivery

Tip: Focus on optimisation, innovation, and sharing lessons across the industry.

How To Use This

- **As a team exercise:** Run through the checklist with your operations, data, or innovation teams.
- **To plan next steps:** Use it to prioritise investment areas and unblock capability gaps.
- **For leadership buy-in:** Show the gap between ambition and readiness and what realistic, staged progress looks like.

Got more questions?

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